

Alfa|SIGMA provides information to shareholders regarding the distribution of Controladora Alpek's shares

- ▶ The distribution of Controladora Alpek's shares marks the end of the spin-off process approved by ALFA's shareholders on October 24, 2024
- ▶ ALFA's shareholders will receive one Controladora Alpek share for each ALFA share they own at the close of the market on April 4, 2025, while retaining their ALFA shares
- ▶ Controladora Alpek will start trading on the Mexican Stock Exchange on April 7, 2025
- ▶ Controladora Alpek is the third and last spin-off to transform ALFA into a dedicated food company (Sigma), following the transfers of ALFA's stakes in Nemak and Axtel to its shareholders starting in 2020

San Pedro Garza Garcia, N. L. Mexico, March 27, 2025. ALFA, S.A.B. de C.V. (BMV: ALFAA) ("ALFA", "Alfa|SIGMA"), a leading company in the food industry, provides information to shareholders regarding the process to distribute the shares of Controladora Alpek S.A.B. de C.V. ("Controladora Alpek"). ALFA has received authorization from the National Banking and Securities Commission ("CNBV") to list such shares in the National Securities Registry ("RNV").

"The distribution of Controladora Alpek's shares to our shareholders marks the end of ALFA's transformation process to leave behind the conglomerate structure that ALFA had sustained since its origin 50 years ago.

As of April 7, 2025, the ALFA shares will represent a company entirely dedicated to the branded foods sector. The investment community will have direct access to each of the four leading businesses that previously comprised ALFA's portfolio," said Álvaro Fernández Garza, Chairman of the Board of Directors and CEO of ALFA.

Pursuant to the applicable legal provisions, ALFA published a Notice to Shareholders, detailing the information required in advance of the distribution and trading of Controladora Alpek's shares on the Bolsa Mexicana de Valores, S.A.B. de C.V. ("BMV").

Distribution and First Day of Trading of Controladora Alpek shares

- ▶ ALFA shareholders will receive one Controladora Alpek share for each ALFA share they own at the close of the market on April 4, 2025, while retaining their ALFA shares
- ▶ The first day of trading of Controladora Alpek's shares and ALFA (Ex-Rights) on the BMV will be April 7, 2025
- ▶ Key Information:
 - ALFA owned 82.09% of Alpek, S.A.B. de C.V. ("Alpek") shares
 - ALFA transferred its entire share ownership in Alpek to Controladora Alpek
 - Controladora Alpek will trade on the BMV under the ticker "CTALPEK"
 - The number of Alpek shares trading on the BMV remains unchanged

Reference share prices for the initial trades of Controladora Alpek and ALFA (Ex-Rights) on April 4, 2025

- ▶ The Initial Reference Price per share of **Controladora Alpek** will be determined based on the following calculations:
 - The Initial Reference Price per share of CTALPEK will be determined based on the Closing Price for Alpek on April 4, 2025
 - The Closing Price per share of Alpek multiplied by the number of Alpek shares (2,118,163,635) is equal to Alpek's Market Value
 - Alpek's Market Value multiplied by the percentage of ALFA's share ownership in Alpek before the spin-off (82.09%) is equal to the Reference Total Value of Controladora Alpek
 - The Reference Total Value of Controladora Alpek divided by the number of shares of Controladora Alpek (5,558,536,508) is equal to the Initial Reference Price per share of Controladora Alpek for its first trade on April 7, 2025
- ▶ The Initial Reference Price per share of **ALFA (Ex-Rights)** for its first trade will be determined based on the following calculations:
 - ALFA's Closing Price per share on April 4, 2025 minus the Initial Reference Price per share of Controladora Alpek equals ALFA's (Ex-Rights) Initial Reference Price per share for its first trade on April 7, 2025

More information on the registration, distribution, listing and trading of Controladora Alpek shares can be found in the Notice to Shareholders published today through the BMV and CNBV, as well as the Informational Brochure available at www.bmv.com and www.gob.mx/cnbv.

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Contacts

Hernán F. Lozano
V.P. of Investor Relations Alfa|SIGMA
T. +52 (81) 8748-2521
iralfa@alfa.com.mx

Carolina Alvear
Corporate Communication Director Alfa|SIGMA
T. +52 (81) 8748-2521
comunicacion@alfa.com.mx

About ALFA

ALFA has simplified its corporate structure to concentrate on Sigma, a leading multinational food company that focuses on the production, marketing, and distribution of quality foods through recognized brands in Mexico, Europe, the United States, and Latin America. Alpek, a business unit that is being spun-off by ALFA, is one of the world's top producers of polyester (PTA, PET, PET sheet and rPET), and the leader in the Mexican market for polypropylene (PP) and expandable polystyrene (EPS). In 2024, ALFA reported revenues of Ps \$163.24 billion (US \$8.93 billion), and EBITDA of Ps \$17.6 billion (US \$976 million). ALFA's shares are listed on the Mexican Stock Exchange and on Latibex, the market for Latin American shares of the Madrid Stock Exchange. For more information, please visit www.alfa.com.mx